

Modern Slavery Statement

Seafresh Group is committed to implementing a comprehensive Human Rights Due Diligence (HRDD) process, identifying and addressing any form of slavery or trafficking of workers, both in our own operations and throughout our supply chains.

This statement has been published in accordance with the Modern Slavery Act 2015. It sets out the steps taken by Seafresh Group (Holdings) Limited and other group companies (SFG)¹ during the year ending 31 December 2025 to prevent modern slavery and human trafficking in its business and supply chains in the UK and globally.

This statement was approved by the Board of Directors of Seafresh Group (Holdings) Limited on 31st July 2026.



Lasse B Hansen, CEO

Structure & Supply Chains

SFG is a privately owned food manufacturing business that sources seafood for the UK market from its own operations and from third-party suppliers located in the UK, Europe, Asia, Oceania and the Americas.

SFG products include farmed and wild seafood sustainably sourced from a global supply chain including the UK, and value-added food products manufactured in the UK.

Policies & Governance

SFG has adopted the following policies which underpin our ongoing commitment to identifying and addressing any form of slavery or trafficking of workers:

Human Rights and Ethical Sourcing Policies

- states our commitment to maintaining transparency in our supply chains, assessing and mitigating risks to human and labour rights, and remediating any situation of abuse that may be identified

Sustainability Policy

- recognises the responsible management of social aspects as a key component of the overall sustainable development of our business

Anti-Bribery and Corruption Policy

- sets the rules for ethical conduct for all SFG employees when discharging their duties and functions

This policy framework is guided by the following:

UN Guiding Principles on Business and Human Rights

OECD Guidelines for Responsible Business Conduct

International Bill of Human Rights

International Covenant on Economic, Social and Cultural Rights

ILO Declaration on Fundamental Principles and Rights at Work

Ethical Trading Initiative (ETI) Base Code

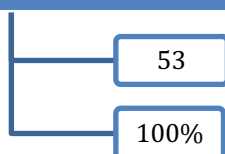
UN Sustainable Development Goals

Additionally, SFG subsidiaries have specific Human Resources policies and procedures relative to the country of operation covering employment conditions and the responsibilities of the company with all employees.

All SFG companies commit to comply with national regulations and adhere to the principles of the ETI Base Code, and we expect the same commitments from all our suppliers. We are a member of Sedex²; we contributed to its initial development as a Board member and continue to use their tools to support our HRDD process. Our expectations on responsible environmental, social and governance practices have been documented in our Supplier Guiding Principles which set out the behaviour and standards we expect of our strategic suppliers. We have issued a Vessel and Crew Code of Conduct which specifies our expectations of due diligence in the fishing sector, and requests all direct seafood suppliers to act on addressing ethical risks in their supply chain, whether it applies to wild-caught species they source directly or to marine ingredients used in aquafeeds.

SFG's Director of Sustainability is responsible for the establishment of policies and procedures for the management of ethical risks in SFG's own operations and in the supply chain. Human Resources, Sustainability, Technical, Engineering, Production and Supply Chain teams implement and manage the control measures in all Group operations and supply chains.

KPIs : Number and percentage of 2025 seafood direct supply sites who have confirmed acceptance of Seafresh Group Supplier Guiding Principles



Risk Assessments

Following the adoption of our Human Rights policy, we improved our risk assessment and assessed risks to specific human rights³ relevant to SFG's activities and supply chain.

Human rights risks refer primarily to the potential or actual impacts of the business on rights holders, but impacts on the business operation and reputation can also be considered (United Nations 2011⁴). Our risk assessment considers all types of risk whether direct or indirect.

A key preliminary condition to conduct risk assessments is to obtain visibility of the entire supply chain by collecting the necessary data. We do this by requiring all tier-1 suppliers to (i) register on Sedex, complete the online self-assessment questionnaire and provide us with visibility of all their information, including ethical audits; (ii) complete our questionnaires and templates to collect complementary information

about their operation and, in the case of seafood suppliers, their supply chain at least up to tier 4 (origin of aquaculture feed ingredients). The availability and accuracy of the information is verified through regular traceability exercises and supplier audits.

Identification and rating of inherent risks

All tier-1 supply sites registered on Sedex are risk rated based on the Sedex Radar risk assessment tool. Sedex Radar inherent risk scores are a function of country of operation, the activity sector and the commodity produced (Sedex 2020⁵). Inherent risk scores and site characteristics risk scores for both health, safety & hygiene and labour standards (including children & young workers, discrimination, forced labour, freedom of association, gender, regular employment, wages and working hours) contribute to the calculation of an average 'Human Rights' risk score, which is used to categorise sites into low, medium or high risk.

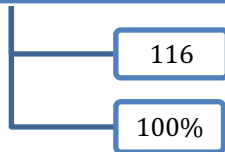
Inherent risks for other tier-1 UK suppliers that are not members of Sedex, such as labour and service providers, are evaluated based on available reports and materials on migrants and forced labour in the UK (such as Association of Labour Providers (ALP), Stronger Together and customers information).

Inherent social risks of all supply sites and operations in the seafood supply chain up to tier- 4 are assessed based on the use of decision trees developed internally based on criteria identified and agreed by organisations that SFG is member of or collaborate with, such as the Seafood Ethics Action Alliance (SEAA). Our decision trees are specific to land-based production facilities and fishing fleets separately due to the specific risk factors involved in the two different types of conditions and activities. Facilities, sources of raw materials (fishing fleets, fisheries) and supply chains are rated based on our decision trees as low, medium or high risk.

Residual risk assessment

The understanding of inherent risks in combination with the knowledge of mitigation and control measures in place and the actual occurrence of issues allows us to analyse residual risks. Such knowledge derives from independent assessment and audit reports, supplier visits and participation in collaborative industry initiatives. The objective is twofold, (1) to assess the level of reduction of inherent risks, and (2) to identify the most salient risks that the business can either cause (in its operations), contribute to (in the way it conducts business), or be linked to (in relation to suppliers' activities), as priorities for planning mitigation actions.

KPIs : Number and percentage of 2025 supply sites, aquaculture facilities and source fisheries risk assessed on human rights across the supply chain



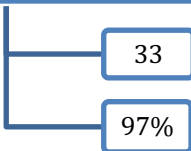
The review of mitigation actions implemented within SFG operations concluded that residual risks that SFG can either cause or contribute to, are low. Residual risks that SFG is linked to range from low to high depending on the type and country of operation.

Due diligence

Supply chains

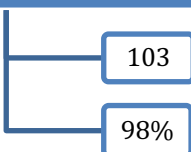
Our ambition is that all direct seafood suppliers arrange a third-party ethical audit of their production sites which employ more than 30 people.

KPIs : Number and percentage of seafood direct supply sites of more than 30 workers who have had an independent audit covering human rights by end 2025



Additionally, we source all seafood from aquaculture from processing sites certified against BAP, ASC, or GlobalGAP standards, which all cover employment practices and work conditions, and contribute to reducing labour risks in production facilities. We also seek to source farmed seafood from aquaculture farms that are certified to the same standards where possible.

KPIs : Number and percentage of tier-2 seafood farming sites certified against a standard that includes human rights



In relation to feed ingredients of marine origin, we work with feed suppliers for selecting sources that are certified to MSC, MarinTrust or the relevant improver programmes, which ensures traceability and allow for controlling risks of link to IUU fishing. It indirectly reduces risks of modern slavery as experience has shown that issues of illegal fishing and bad labour practices are commonly linked.

All wild-caught seafood in our supply chain is sourced from fisheries that are either MSC certified, in a Fishery Improvement Project (FIP) or sustainable management practices are in place.

Where necessary, we engage with NGOs and other organisations for improving our level of oversight of supply chains and better mitigating risks. Our memberships or partnerships of the organisations set out in Table 1 help us to address human and labour rights, both individually and collaboratively.

An example of action in the area is the work done by the Global Squid Supply Chain Roundtable (SR) under the coordination of the Sustainable Fisheries Partnership (SFP). This group has adopted a series of commitments to responsibly source squid and improve the sustainability of fisheries and implement due diligence to avoid the risk of IUU product entering the supply chain. The SR partners with NGOs and external expertise to give advice on tools to help with due diligence (e.g. the Global Fishing Watch Vessel Viewer). Human rights specialists are also partnered with to give human rights due diligence training and advice on ways to improve.

In Southeast Asia, SFG is an active member of the Seafood Task Force (STF), which develops mechanisms for establishing an oversight of the entire prawn supply chain back to the origin of fish used for making fishmeal. This work covers legality aspects of both the fishing activities and working conditions in the supply chain. SFG views this work as a way to improve the traceability of feed ingredients of marine origin and to support the implementation of fair recruitment practices for migrant workers. As part of the STF activities, SFG contributes to the implementation of a due diligence framework to ensure compliance with the STF Code of Conduct in the supply chain, including risk assessments, corrective actions and third-party audits covering the whole supply chain.

Table 1. SFG memberships and partnerships that help to address human and labour rights.

Organisation name	Country	Purpose and benefits to SFG
Sedex	UK	Platform used for collecting and analysing information on employment practices of all suppliers, to help identify issues and risks on human and labour rights.
Stronger Together	UK	Provides materials and tools for raising awareness of employees on modern slavery and implementing prevention and detection management procedures. Blue Earth Foods is listed as a Stronger Together Partner.
Seafish	UK	Supports intelligence development through risk assessment tools, discussion groups such as the Seafood Ethics Common Language Group. Developed the Responsible Fishing Vessel Scheme.
Food Network for Ethical Trade (FNET) and Seafood Ethics	UK	Circulate information on ethical issues and coordinate collaboration among retailers and suppliers within the food and seafood sectors for taking collective actions and prevent ethical risks in the supply chain.

Organisation name	Country	Purpose and benefits to SFG
Action Alliance (SEAA)		
Sustainable Seafood Coalition (SSC)	UK	Sets voluntary rules for responsible sourcing and labelling of seafood products that we commit to comply with in all our supply chains.
Issara Institute	Thailand	Operates an independent call centre available to all our workers in Thailand; supports Seafresh in identifying and addressing ethical challenges internally and in our supply chain.
Seafood Task Force (STF)	Thailand, Vietnam, India and Indonesia	Bring retailers, the seafood industry, NGOs and local governments together to tackle issues and risks of modern slavery. Allows for conducting concerted actions on recruitment and employment practices of migrant workers.
Global Seafood Alliance (GSA)	Global	Owns and manages the Best Aquaculture Practices (BAP) certification which covers employment practices and is used across our aquaculture supply chains, and the Responsible Fishing Vessel Scheme.
Global Dialogue on Seafood Traceability (GDST)	Global	Develops standards for the electronic traceability of seafood products for improving the transparency and reliability of supply chains, including human rights aspects. We participate to the multi-stakeholder Social Accountability Dialogue.
Sustainable Fisheries Partnership (SFP)	Global	Supplier Roundtables address sustainability issues in global fisheries and support the development of improvement projects which include labour aspects.

Workers Voice mechanisms

We provide training to all our direct employees on ethical risks as part of the induction process, using materials from Stronger Together in the UK, or in collaboration with the Issara Institute in Thailand. This training aims to raise awareness within our workforce on potential issues related to modern slavery and access to remedy.

We have mechanisms in place for responding to complaints and issues with the appropriate involvement of company managers. SFG companies and some suppliers have established workers committees and works councils, whereby worker representatives can discuss any concerns and suggestions for improvements with company managers. We also use staff surveys, whistleblowing hotlines and other proactive, direct communication channels for informing employees of changes and decisions that affect them. These mechanisms allow us to detect issues and monitor the level of employee satisfaction.

KPI : Percentage of Seafresh Group employees with access to anonymous grievance mechanisms in 2025

100%

We also explore the use of technology for improving communication. In the UK, we have our internal C-fresh phone app for sharing information with employees and allowing them to provide feedback or report grievances anonymously. Thanks to this tool in combination with other communication channels and inspection mechanisms, we have observed a significant improvement in the reporting of near misses, which greatly helps us improve the safety of our operations.

Responsible recruitment

In the UK, SFG's site has implemented the Stronger Together awareness and prevention methodology. Our labour providers are requested to implement the same guidance, and we audit them regularly based on the audit checklist provided by the ALP to verify the application of procedures to mitigate risks of human trafficking in their recruitment process.

In Thailand, we have worked with recruitment agencies, the Seafood Task Force and the Issara Institute to establish a responsible recruitment process of migrant workers and ensure that recruitment conditions are fair and transparent. All migrant workers are recruited based on the employer-pay principle, without paying fees. Our due diligence includes written agreements with recruitment agencies that detail respective responsibilities to provide professional and ethical services to jobseekers, including transparency of hiring conditions, pre-departure training and information, and remediation procedures.

We expect all suppliers to adopt the same principles and implement responsible recruitment mechanisms, which is expressed in our Supplier Guiding Principles; this is verified through independent ethical audits and our own supplier assessments.

Enhancing livelihoods

Beyond due diligence and reducing risks to human rights, our ambition is to have a positive impact on local communities wherever we source seafood. We source both aquaculture and fishery products from small holders, offering them an opportunity to supply global markets and to secure the financial sustainability of their activity. We support small producers to comply with retailer standards while respecting their independence. This approach allows for maintaining cultural and social values in their communities while supporting access to new opportunities to younger generations.

Where we source seafood from large companies, we collaborate with our suppliers and local organisations to support actions that aim at improving living conditions of workers, their families and communities. We also participate in research on social aspects of aquaculture to better understand its impacts, both positive and negative, and investigate ways to maximise benefits to coastal communities.

Next Steps

We will maintain and intensify our efforts in 2026 in three focus areas:

Continue to strengthen our due diligence and monitoring activities internally and in our supply chain

- communicate and seek commitment to our Supplier Guiding Principles by more suppliers
- develop mechanisms to support and verify the implementation of our Vessel and Crew Code of Conduct.
- update internal slavery prevention measures based on any new Stronger Together guidance
- review and update monitoring KPIs to ensure their relevance

Progress mechanisms to ensure the responsible recruitment of workers and access to grievance mechanisms

- support the Seafood Task Force expansion to relevant countries
- support outreach activities of NGO partners to foster wider adoption of worker voice mechanisms in sourcing countries
- collaborate to the use of innovative worker voice solutions in partnership with customers

Continue to develop strategies and mechanisms to enhance livelihoods

- partner with key suppliers and independent partners, including NGO's and academics to assess community needs in select supply chains
- support select suppliers in implementing strategies and mechanisms to share value along seafood value chain with workers and related communities

¹ Companies covered by this statement include Blue Earth Foods Ltd, Sea Farms Ltd, Sea Farms Nutrition Ltd, ProChaete Innovations Ltd, Mudwalls Farm Ltd and 44 Foods Ltd based in the UK, and their seafood supply chain, including products from SFG parent company, Seafresh Industry PCL, as well as third-party suppliers.

² <https://www.sedex.com>

³ Based on rights listed in the International Bill of Human Rights and the Declaration on Fundamental Principles and Rights at Work³

⁴ United Nations, 2011. Guiding Principles on Business and Human Rights: Implementing the United Nations 'Protect, Respect and Remedy' Framework.

⁵ Sedex, 2020. A guide to risk assessment in supply chains, <https://www.sedex.com/wp-content/uploads/2020/03/Sedex-Risk-assessment-in-supply-chains.pdf>